

**Statement for the Record**

**Alliance for Fair Health Pricing**

**Submitted to the  
United States House Committee on Ways and Means**

***Full Committee Hearing with Health System CEOs***

**April 28, 2026**

On behalf of the Alliance for Fair Health Pricing (AFFHP)<sup>1</sup>, we are pleased to submit this written statement that includes concrete recommendations that will lower costs and make health care more affordable for all Americans. AFFHP is a non-partisan coalition of patients, consumers, and employers committed to bold changes that will lower health care prices, the root cause of high health care costs for the privately insured. We commend the Committee for holding this timely series of hearings to improve health care affordability for all Americans.

The affordability crisis today is real. Americans are sounding the alarm, worried they won't be able to pay for needed care or be forced to skip care because it is too expensive.<sup>2</sup> While only 31% of small businesses offer employer-sponsored insurance to their employees, many of those businesses citing rising health care premiums as a major financial burden.<sup>3</sup> And more than half of large employers say they will be forced to make cost-cutting changes to their plans in 2026.<sup>4</sup>

This is unacceptable. High health care prices are a major threat to the economic security of American families. We need to reverse the trend of health insurance premiums increasing faster than inflation and wages, and to do this, we need to focus on the underlying costs of health care.

A recent report by the Centers for Medicare and Medicaid Services (CMS) finds the costs Americans paid “for hospital care, physician and clinical services, and retail prescription drugs all contributed more to overall growth in 2024 than during the 2014–19 period,” with health care spending nationwide growing by 7.2% in 2024, reaching a record \$5.3 trillion.<sup>5</sup> In the private market, hospital costs alone account for 40 cents of the health care dollar due to the excessive prices charged by corporate hospitals and health systems.<sup>6</sup>

Substantial evidence shows that high and rising hospital prices are the result of decades of health care consolidation in provider markets that have largely gone unchecked.<sup>7</sup> In fact, over the last two decades, prices in the hospital sector have grown faster than prices in virtually any other sector of the economy.<sup>8</sup> The Health Care Cost Institute (HCCI) recently published new findings in its Health Care Cost Landscape that illustrate how highly concentrated hospital markets drive up prices.<sup>9</sup> HCCI's Cost Burden Index, which shows the relative affordability of health care spending

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<sup>1</sup> [Alliance for Fair Health Pricing \(AFFHP\)](#).

<sup>2</sup> [Taking the Pulse of Healthcare in America](#), West Health-Gallup Center on Healthcare.

<sup>3</sup> [Voice of Main Street: Small Businesses Support Healthcare Premium Relief, Immigration Reform](#), Small Business Majority. [Opinion Poll: Small Businesses Struggling with Rising Healthcare Costs, Support Bipartisan Policy Solutions](#), Small Business Majority.

<sup>4</sup> [Survey on Health & Benefit Strategies for 2026](#), Mercer.

<sup>5</sup> [National Health Care Spending Increased 7.2 Percent In 2024 As Utilization Remained Elevated](#), Health Affairs.

<sup>6</sup> [Where Does Your Health Care Dollar Go?](#), AHIP.

<sup>7</sup> [Is there too Little Antitrust Enforcement in the U.S. Hospital Sector?](#). American Economic Review.

<sup>8</sup> [Lax Antitrust Enforcement Linked to Rising Hospital Prices](#), Yale News. [Hospital Prices Grew Substantially Faster Than Physician Prices For Hospital-Based Care In 2007–14](#), Health Affairs.

<sup>9</sup> [Health Care Cost Landscape](#), Health Care Cost Institute.

for consumers, found that in more than half of the metro areas studied with a high health care cost burden, spending takes up more than 7% of personal income for consumers.<sup>10</sup>

When hospitals merge, evidence shows that prices increase from 3% to a whopping 65% with no changes in quality or outcomes.<sup>11</sup> Furthermore, when large hospital systems buy independent physician practices, prices go up, with patients paying up to 4x more for the exact same care, with the same doctor and in the same location.<sup>12</sup> The only thing that's changed is the logo on the door and the increased profit margins for the health system. Despite pre-merger claims of efficiency, returns to scale, and improvements in care coordination and quality, patients do not enjoy any such benefits from consolidation. Instead, these powerful monopolies have the leverage to charge patients unreasonably high and arbitrary prices, which translate into skyrocketing premiums, higher deductibles, and exorbitant out-of-pocket expenses – all without any meaningful improvement in quality of care.

Today, certain large, wealthy hospitals and health systems are outperforming Fortune 500 companies with double-digit profit margins.<sup>13</sup> This includes large, consolidated nonprofit hospitals that make up nearly half of all the hospitals in the U.S. and are exempt from all federal, state and local taxes – a benefit that far exceeds what they return in charitable giving.

These lucrative,, consolidated hospital systems are using their profits in ways that are counter to high-quality patient care, all while most Americans struggle to afford housing, groceries and gas, in addition to their health coverage. For example:

- **NYU Langone**, a large nonprofit hospital system, spent \$8 million on a Super Bowl ad last year.<sup>14</sup>
- **Northwell Health** built its own Hollywood-style studio to make promotional content.<sup>15</sup>
- Nonprofit hospitals received \$28B in tax breaks in 2020, increasing to \$37.4B in 2021. More than half spend less on charity care and community benefit than their tax breaks are worth.<sup>16</sup>

The consequences of consolidation are not just financial. Hospital consolidation leads to reduced access to care and fewer choices for patients, especially for those in rural communities or who need less profitable, but essential services like obstetrics, mental health, and primary care which

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<sup>10</sup> [Cost Burden Index](#), Health Care Cost Institute.

<sup>11</sup> [Environmental Scans on Consolidation Trends and Impacts in Health Care Markets](#), RAND.

<sup>12</sup> [Site-Neutral Payment Reform Medicare Growth Differential Report](#), Arnold Ventures and Actuarial Research Corporation.

<sup>13</sup> [Hospital Cost Tool](#), National Academy for State Health Policy (NASHP). [March 2026 Report to Congress: Medicare Payment Policy](#), MedPAC.

<sup>14</sup> [Nonprofit Hospital Draws Backlash for Super Bowl Ad](#), Axios. [NYU Langone Hospitals Full Filing](#), ProPublica.

<sup>15</sup> [Northwell Health creates film studio to promote the system's brand](#), Healthcare Brew.

<sup>16</sup> [Key Facts About Hospitals](#), KFF. [Estimation of Tax Benefit of US Nonprofit Hospitals](#), JAMA. [Making Hospital Tax Breaks Work for Communities](#), Lown Institute.

are often cut in favor of higher-revenue specialties like cardiac surgery and intensive care.<sup>17</sup> Opaque prices also limit consumers' ability to shop for care and employers' ability to make informed health care purchasing decisions — and leave patients vulnerable to price gouging. Patients and employers should not struggle to afford care while corporate hospitals and health systems continue to raise prices to boost their profits.

As voters continue to face high and rising costs, they are demanding action from policymakers, with 91% of voters saying it's important that Congress and the President act to lower health care costs.<sup>18</sup> The good news is that there are meaningful actions Congress can take now to lower costs for all Americans by:

- **Strengthening price transparency.** Achieving full transparency of health care prices is a critical step towards increasing competition in the U.S. health care system and ensuring our nation's families receive affordable, high-quality health care. Price transparency is an important tool to show how irrational health care prices have become and it will better equip employers, policymakers, and researchers to take action to rein in pricing abuses. Importantly, it allows patients and purchasers of care to compare prices to make the best choice for their health care needs.
- **Advancing comprehensive site-neutral payment reforms.** Patients should pay the same amount for the same services regardless of where the service is performed. Paying more for the same service when delivered in a hospital outpatient facility rather than a community-based physicians' office — as Medicare and commercial insurers typically do — creates a financial incentive for hospitals to vertically consolidate with physicians and shift services to higher-cost hospital settings.

Eliminating price differences for certain routine services (which can result in patients paying up to four times more) based on where care is delivered will create a fairer and more affordable system for patients and reduce the incentives for large, consolidated health systems to buy up physician practices to charge higher prices. This, in turn, lowers the cost of care for the privately insured.

- **Banning anticompetitive contracting tactics.** Corporate hospitals and health systems use anticompetitive practices (e.g., anti-tiering, anti-steering clauses) in their contract negotiations with health care purchasers to enhance their market power and ultimately raise their prices. These practices limit market competition, increase health care prices and ultimately decrease patient and employer choice. Banning anticompetitive contracting would dampen the effects of consolidation in health care markets and lower health care costs for patients, consumers, employers, and taxpayers.

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<sup>17</sup> [Foisted: The Spillover Effects of Hospital Mergers on Costs and Utilization](#). Brown University.

<sup>18</sup> [2025 Affordability Polling](#), Families USA.

Congress has an opportunity to address market failures, restore competition, and, importantly, improve affordability by lowering health care costs. We urge you to seize this moment and enact these practical policies, as they directly address the root drivers of high health care costs and would meaningfully make health care more affordable for the privately insured, creating a more affordable and accessible health care system. These policies would also save taxpayers money while giving Congress a clear win on the top economic concern for voters, and a fiscally responsible achievement in a moment when Washington urgently needs one.

Voters are exhausted by rising costs, they're frustrated by inaction,<sup>19</sup> and they're paying attention to what happens next. This is the window, the opportunity, and the moment for real leadership. AFFHP stands ready to support your efforts to make good on your promises to lower the cost of health care for millions of Americans.

Sincerely,



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<sup>19</sup> [2025 Affordability Polling](#), Families USA.